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PHILIP MORRIS U.S.A. - RESEARCH & DEVELOPMENT
ORGANIZATIONAL STRUCTURE

Tab No.

Research & Development Administration (K. S. Houghton, Vice President)

Research Director (J. L. Charles)

1 Analytical Research Manager (R. Fenner)

2 Biochemical Research Manager (C. Ellis)

3 Chemical Research Manager (J. Whidby)

4 Physical Research Division

Process Development Director (D. B. Knudson)

5 Development Engineering Manager (K. Burns)

6 Tobacco Fundamentals Manager (E. Craze)

7 Tobacco Materials Manager (H. Alonso)

8 Tobacco Processing & Fabrication Manager (C. Rowe)

Product Development Director (J. L. Myracle)

9 Product Evaluation Manager (E. Gee)

10 Cigarette Technology Manager (P. Gauvin)

11 Flavor Development Manager (H. Spielberg)

12 Cigarette Development Manager (R. Heretick)

Research & Development Support Director (W. F. Kuhn)

13 Administrative Services Manager (S. Hutcheson)

14 Cigarette Testing Manager (E. Wickham)

15 Computer Applications Manager (M. Waugh)

16 Technical Information Section Leader (M. Rosenberg)

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